

# Valuing Resilience Policy from a Value Perspective

*Research Agenda for Resilience*



Global Forum on Urban and Regional  
**RESILIENCE**  
AT VIRGINIA TECH

# Goal of the Presentation

***Goal is to provide a framework for incorporating values into the analysis of resilience policy***

- Examination of some of the ambivalence about resilience and resilience policy
- Recognize the importance of political economy frame for interpreting resilience but suggest the need for finer grain analyses of resilience policy as it is practiced
- Introduce the concept of policy coalition and cultural cognition as a means of finer grained analyses of value structures in resilience policy
  - Draw from other research on values and world views

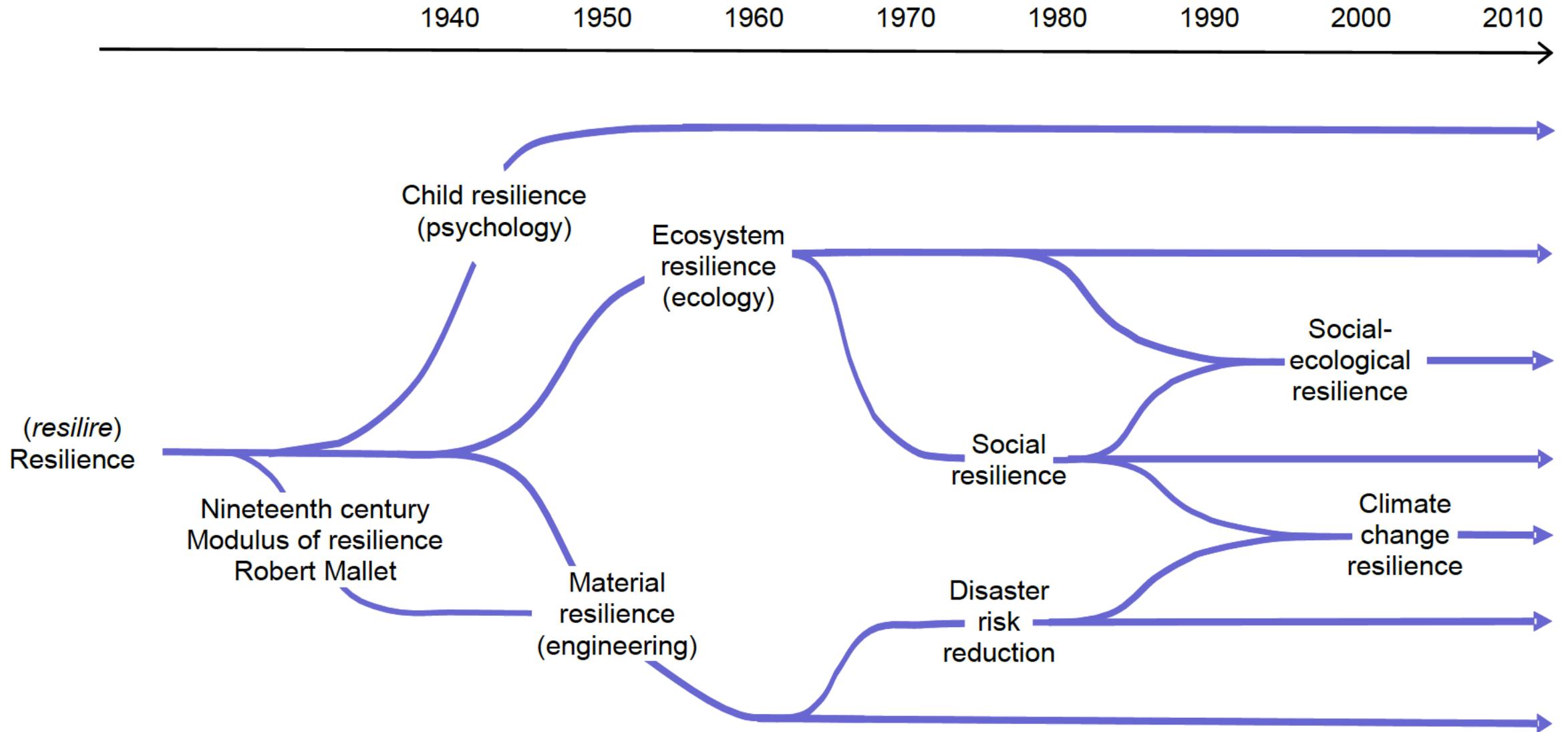
# Limiting Conditions for the Presentation

- Exploratory work rather than empirical analyses
- Focus is on resilience policy as it relates to disasters
  - Set aside incremental change and resilience, e.g., climate change, but draw on it for illustrative purposes
- Not an analysis of normative judgments about policy
  - Progressive or regressive
- U.S. focus to the policy process

# Evolution of Resilience: From Concept to Policy:

## Confusion Reigns

# Evolution of Resilience as a Concept



# Characterization of the Concept to Policy Pathway for Resilience

**Sources of Ambiguity**  
Genealogies, Scale, Time  
& System Framework



**Conceptual Ambiguity**  
fuzzy, traveling,  
polysemous, lack of  
agency, power not  
acknowledged



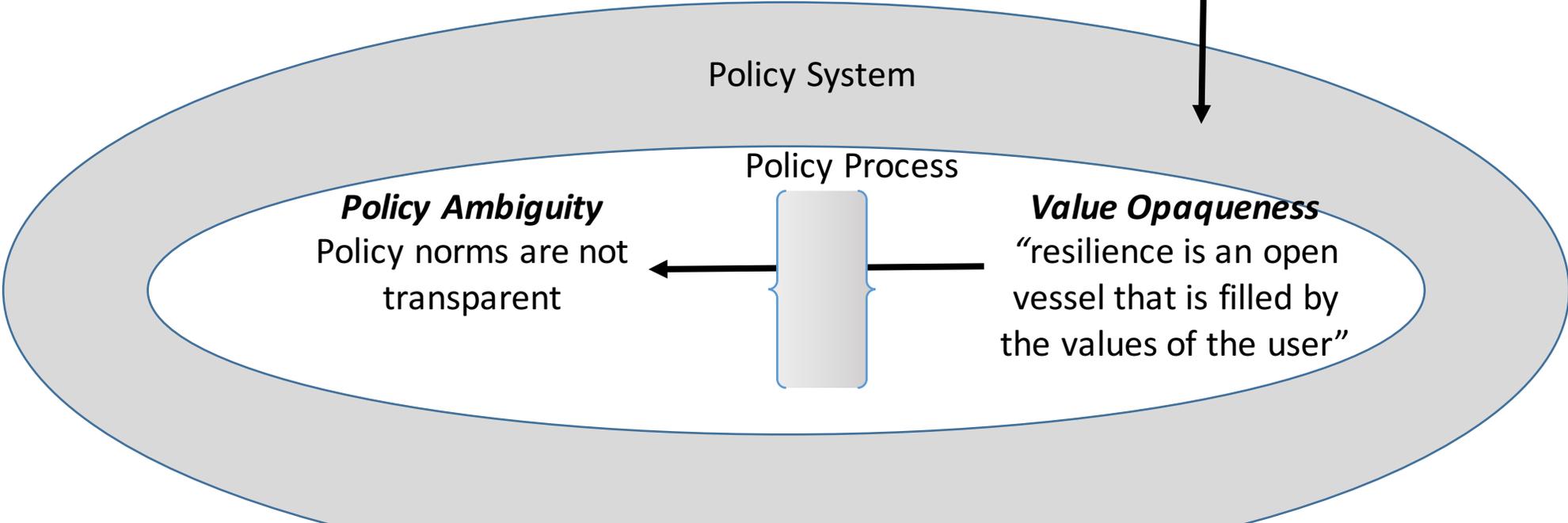
Policy System

Policy Process

**Policy Ambiguity**  
Policy norms are not  
transparent



**Value Opaqueness**  
"resilience is an open  
vessel that is filled by  
the values of the user"



# Why the Appeal of Resilience as a Public Policy Construct?

- Resilience has an intuitive appeal – security and normalcy
- In a world of increased risk from unknown threats, prevention is impossible so we must have the capacity to cope with negative events
  - Beck's view of the risk prevalent society – real or constructed
- Resilience fits neatly into a neo-liberal ordering of governmentality
  - Resilience connotes individualism versus state responsibility; devolution of responsibility; private versus public
- A pro-resilience coalition (machine) of public, private and nonprofit organizations promotes and markets the construct.
  - Creates new markets and new profit centers for private sector and new opportunities for nonprofits to engage in market behavior

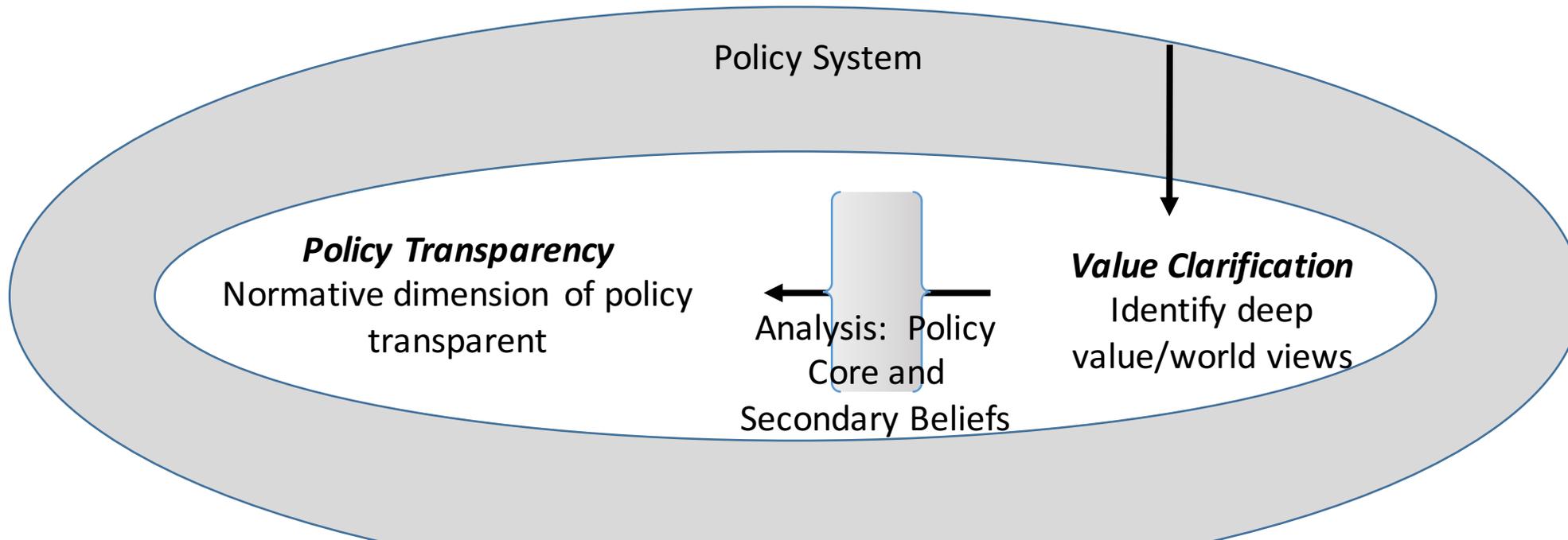
# Introducing Values into Resilience Policy Analyses

# Value Clarification of Concept to Policy Pathway for Resilience

**Sources of Ambiguity**  
Genealogies, scale, time  
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# Clarification of Values in Resilience Policy: *Advocacy Coalition (AC) and Cultural Cognition (CC) Framework*

- Rationale
  - Validation in prior research is strong
    - AC has a long tradition in the policy science
    - CC has an emerging presence in risk literature
  - Validation across a number of policy domains
    - Health, nanotechnology, climate change, environmental policy
  - Consistent with literature on values and beliefs developed in socio-psychology
    - Value structure in CC is consistent with research on world views conducted in other contexts
  - Capable of including value conflicts across organizational scales
    - E.G. – How do you reconcile personal value conflicts with those of your organization's culture

# Clarification of Terms

- Advocacy Coalition Framework

- Origins: Sabatier (1988); Jenkins-Smith (1993)
- Major tenants
  - Policy is shaped by the interactions between coalitions that exist on particular policy domains
    - Coalitions are: dynamic, consists of a range of stakeholders, persistent over time, and vie with competing coalitions in shaping policy (dominating or finding compromise depending on the context)
  - Coalitions have a set of hierarchal set of beliefs that influence views in subsequent levels
    - Core beliefs - Deep values – fundamental core values that shape ideas about justice, liberty, nature of human existence, etc.
      - Resistant to change (“akin to a religious conversion”)
    - Policy Core – basic strategies for achieving the normative position established in the core
      - Nature of the problem, group priorities, orientation of policy conflict (individual freedoms vs security; public vs private, etc.)
      - As with core beliefs, policy beliefs are difficult to change so struggle is to find some common ground
    - Secondary beliefs – instruments needed to implement a policy (tactics for implementation)
      - Example: regulation, tax policy, budget allocations, personnel appointments, etc.
      - Greatest opportunity for compromise or change beliefs

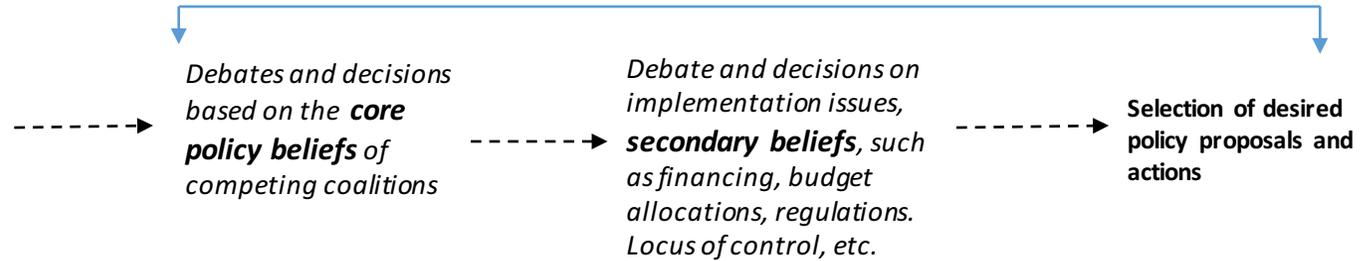
# Advocacy Coalition Framework



## Competing Policy Coalitions

*Bonding and bridging ties among individual policy actors within the policy subsystem. Competing networks of organizational and individual actors*

## Policy and Rule Making Process



Policy Process  
Associated  
with ACF



# Cultural Cognition

**Definition:** “*Cultural Cognition refers to the tendency of individuals to conform their beliefs about disputed matters to values that define their cultural identity*” The greater the conflict or dispute the greater the expression of core values in decisions.

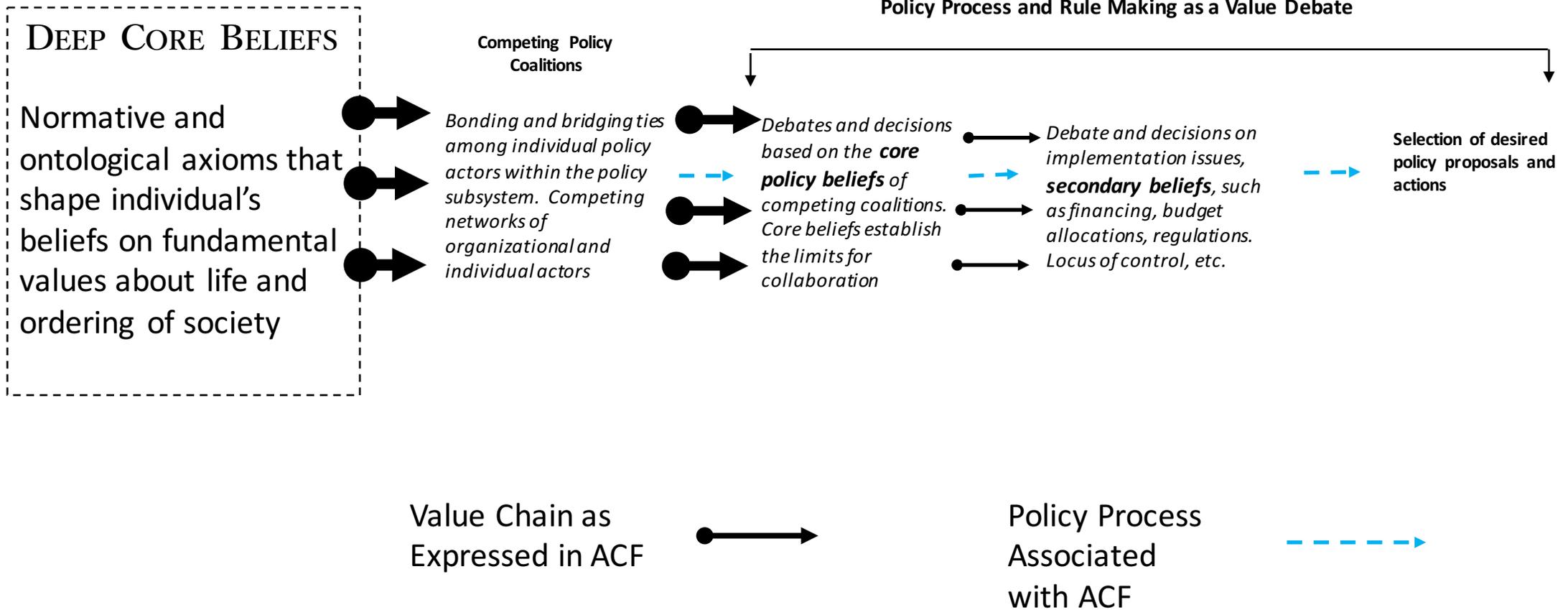
## Research origins: multifaceted

- Grid/group theory: Douglas (1966) and Wildavsky (1990s) - grid/group theory
- World view research: Schwartz, Inglehardt, Hofstede, Weizel
- Cultural cognition project Yale law school – Kahan

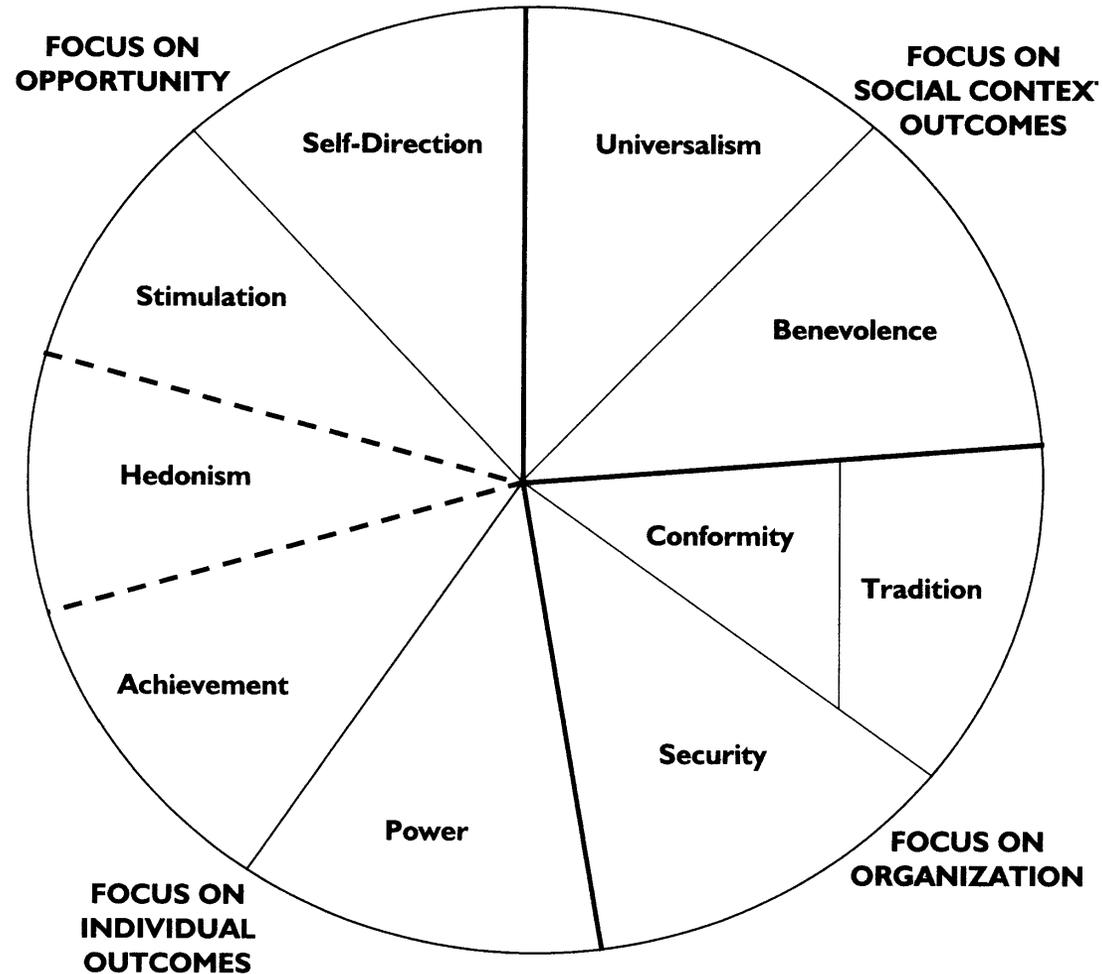
## Research Questions

- Are there distinctive dimensions to our deep values?
- Do these distinctive dimensions map across different groups (world views)
- Can the dimensionality of deep values help us understand Policy Core beliefs?
  - Examples in other policy domains – health, climate change, environmental policy, technologies, risk assessment, etc.
  - Specifically can they help us understand Resilience policy core beliefs?
- How do values conflicts between individuals and groups (organizations) influence policy?

# Advocacy Coalition Framework: A Value Perspective

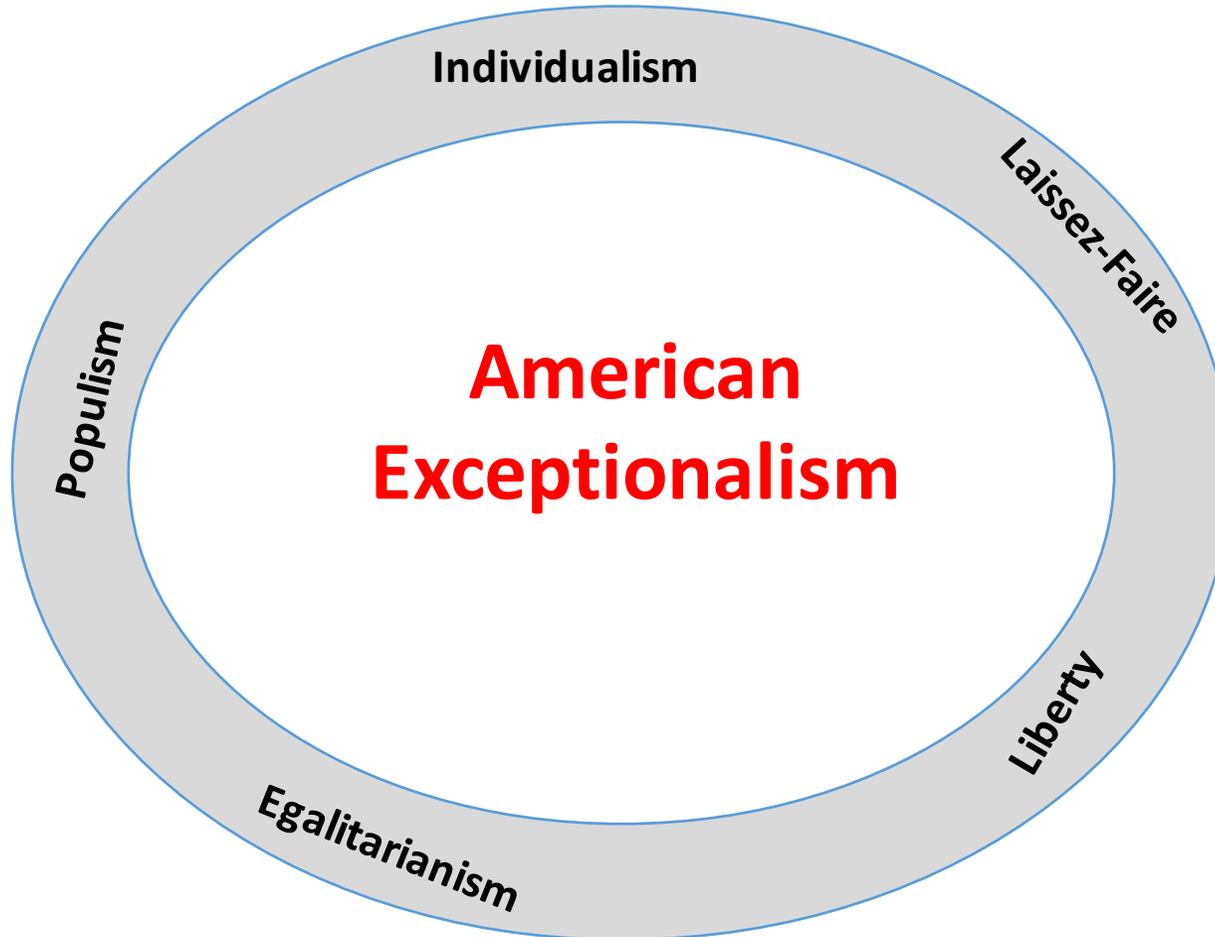


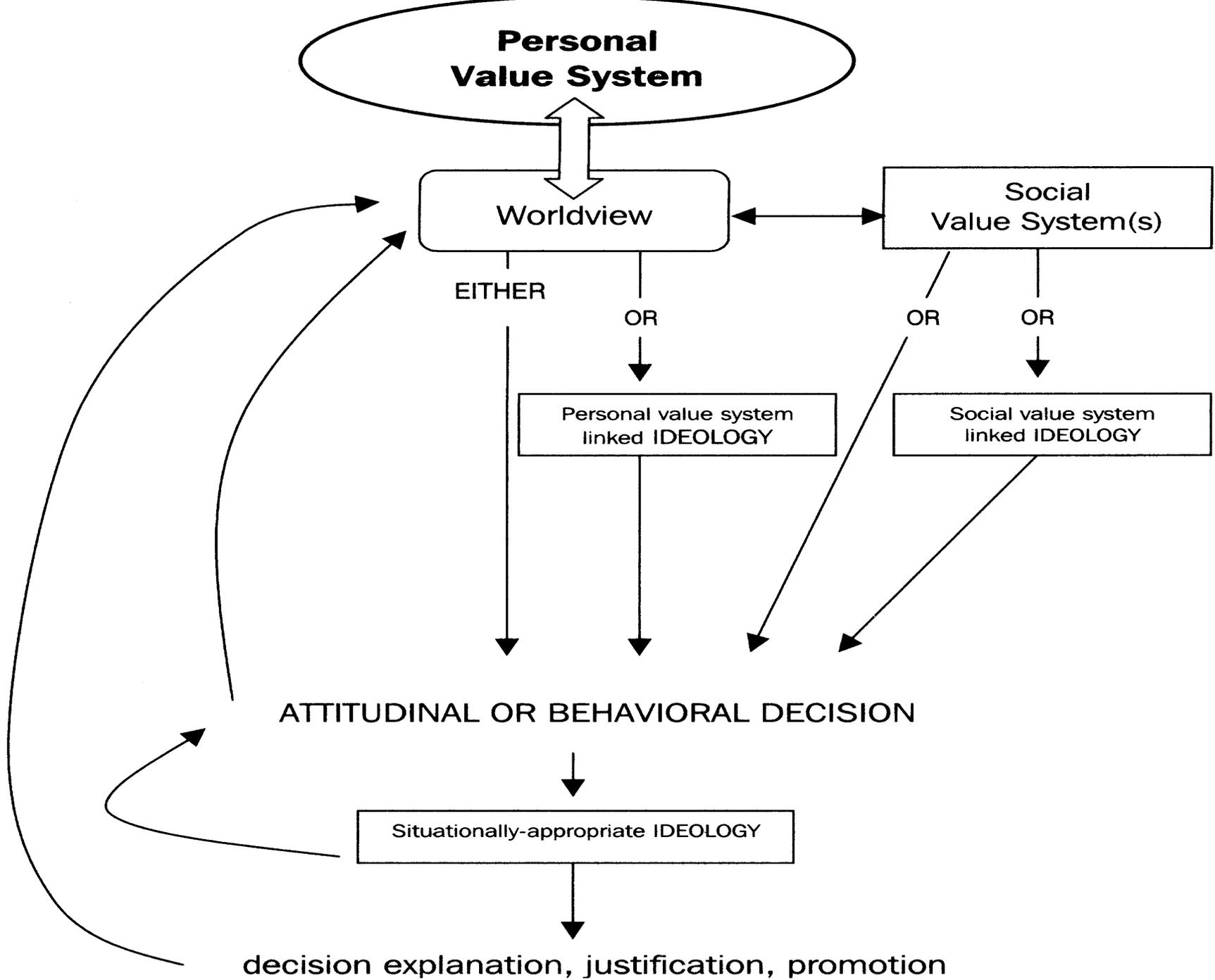
# Ten Value Types in Two Dimensional Space



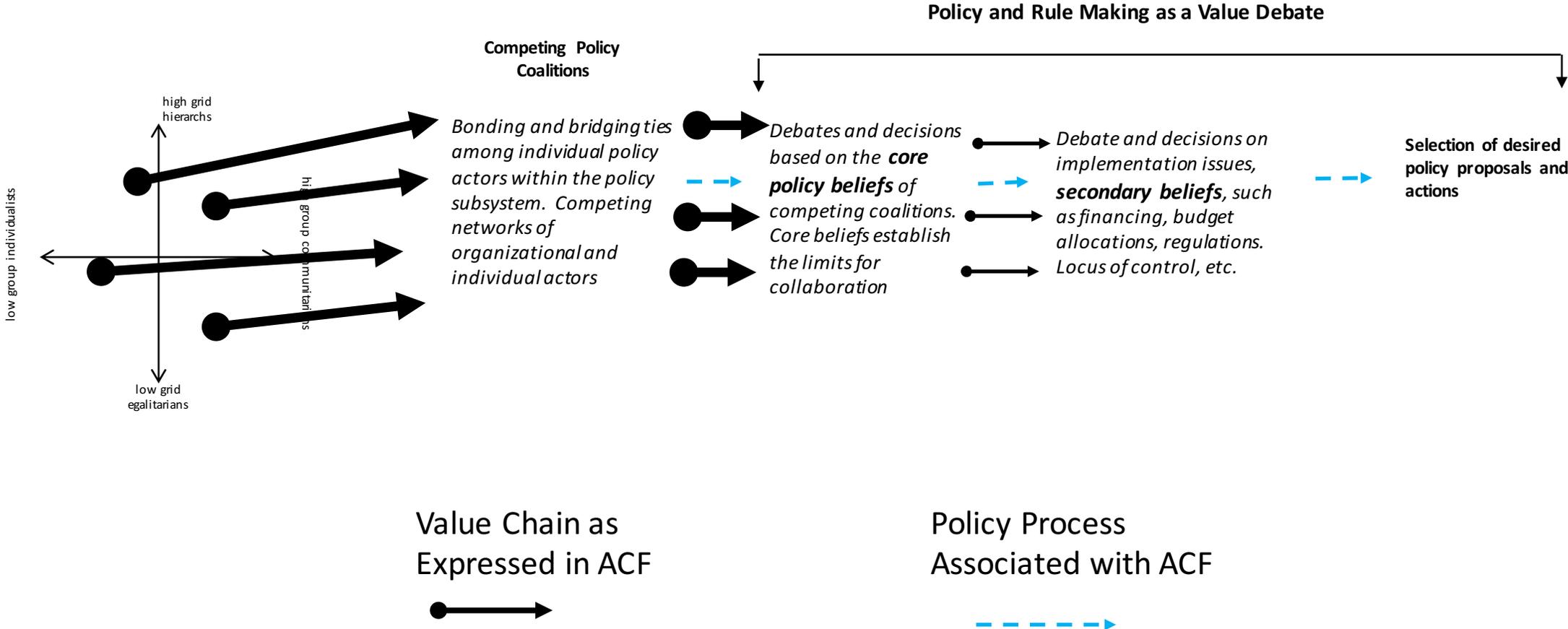
# American Creed

(Seymour Lipset)





# Advocacy Coalition Framework Value Perspective



# Research Questions to be Addressed

- What is resilience policy?
  - Is there resilience policy or is resilience a policy value?
  - Policy versus rule making
- What coalitions are active in the resilience policy domain?
  - Members, strength of networks, geographic scales, and activities
  - Policy core beliefs
    - Secondary beliefs
- What “deep core” belief frameworks are appropriate?
  - Scales and instruments
- In what policy context do “deep core” beliefs manifest themselves?
- What is relative importance of individual versus organizational core values?

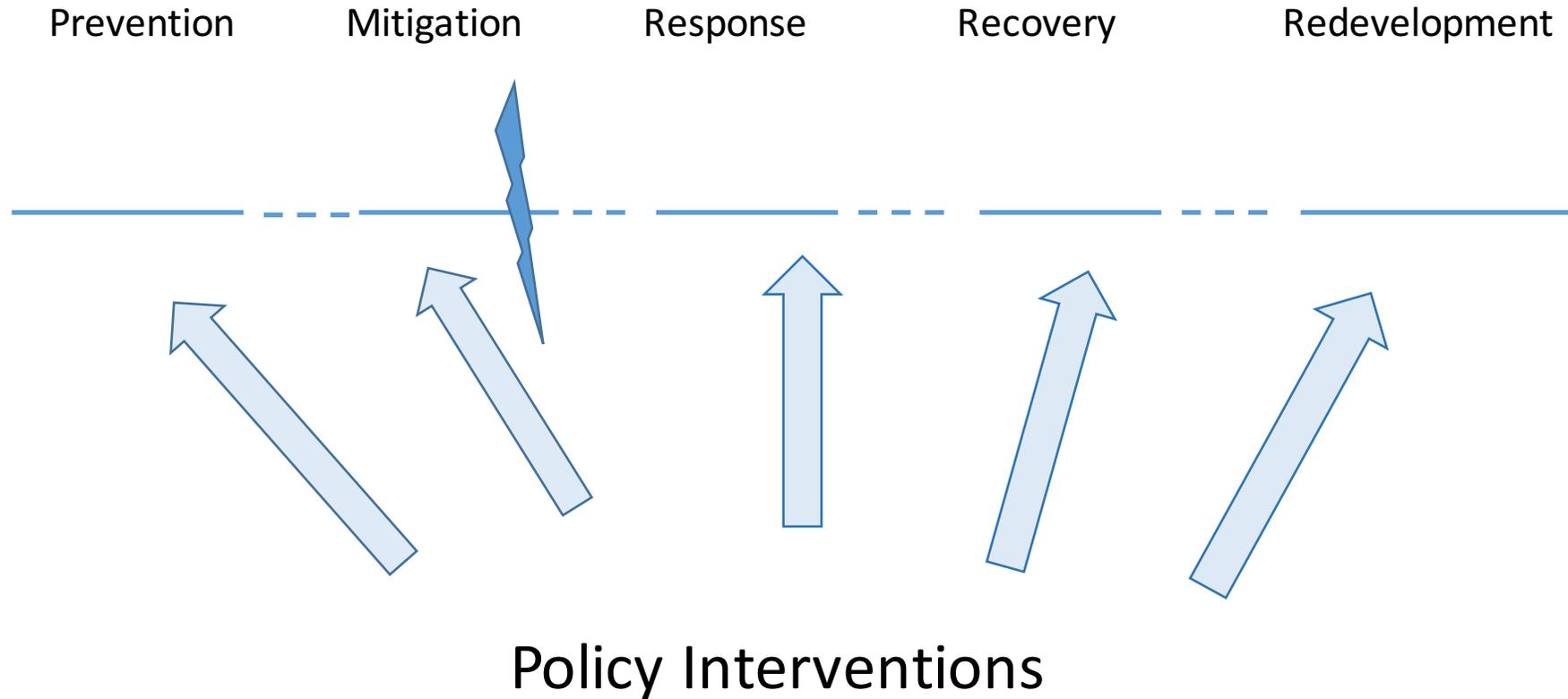
# Broad Resilience Policy: Road Map to Policy Conflict

“the ability to prepare and plan for, absorb, recover from, and more successfully adapt to stressors from acute and longer-term adverse events.”  
(Cutter, et. al., 2013)

“the ability of people, households, communities, countries, and systems to mitigate, adapt to, and recover from shocks and stresses in a manner that reduces chronic vulnerability and facilitates inclusive growth. “ (USAID, 2012)

**It is really about rule making**

# Hurricane Mathew Example: Recovery and Redevelopment



Value Priorities for Intervention; Public/Private Approach; Federalism Division; Equity – Efficiency; Policy Instrument (tax policy; allocations; regulations, etc.); End Goal (rebound or transform); Role of Technology, and others.

Questions